



- Aligned with our Sustainability Ambitions
 2012
- Centered on what is material and relevant to the company and the industry
- Results are publicly available for the seventh year running



Why the reporting?

- What gets measured gets done
- A prerequisite to set objectives
- Comparability and benchmarking within the industry



How the reporting is done:

- Through the operational line
- Using the industrial data management systems
- and ad hoc reporting
- Industry standardized methodology for comparability
- Frequency can go from monthly to annual, depending on KPI
- Controlled internally and externally



To whom?

- Internal:
 - ExCom, Divisions, regions and countries, industrial community, staff, management, employees...
- External:
 - Company auditors, stakeholder panel, NGOs, national authorities (NRE law), professional associations, communities, SRI, WBCSD/CSI...



A dynamic process

- Necessity to take into account stakeholders' priorities, as well as issues raised by SRIs and non-financial rating agencies
- External standards are useful to our reporting.
 Springboard vs. corset



ESG Reporting: Conclusion

Reporting

- must be covered in one document to improve transparency and communication
- ... brings credibility
- ... must have standard methodology for comparability
- ... must be verified by third party
- ... must be material and relevant to the industry